



Annual Meeting of Shareholders May 30, 2025

Rules of Conduct

Thank you for your interest in the 2025 Annual Meeting of Shareholders of Lowe's Companies, Inc. ("Lowe's"), which is being conducted online via audio webcast. In fairness to all participants and in the interest of an orderly meeting, we ask that you honor the following rules of conduct:

1. The only business to be conducted at the meeting are the matters set forth in the Notice of 2025 Annual Meeting of Shareholders and Proxy Statement dated April 17, 2025. Only shareholders as of the close of business on March 24, 2025, the record date, who entered the meeting by entering the 16-digit control number found on their proxy cards, voter instruction forms, Notices or legal proxies, as applicable, may vote at the meeting or submit a question for the question and answer session at the meeting.

2. The recording of the meeting in any manner is strictly prohibited without the express written permission of Lowe's. We will make a replay of the meeting available on the Investor Relations page of our website after the meeting.

3. Any shareholder or shareholder representative presenting a shareholder proposal may speak during the business session when called upon by the Chairman of the meeting and only to present their proposal. The shareholder or representative will have up to three minutes to present the proposal and his or her comments must comply with the standards set forth in Paragraph 7 below.

4. Polls will be open for voting from the time a quorum is confirmed at the meeting until the announcement that the polls are closed. You need not vote at this meeting if you have already voted by proxy. If you wish to change your vote, have been issued a legal proxy, or if you have not voted, please vote through the virtual meeting website during the meeting before the polls are closed.

5. Questions may be submitted through the virtual meeting website beginning approximately 15 minutes prior to and during the meeting. In addition, shareholders may submit questions before the meeting by following instructions on our annual meeting website at <https://corporate.lowes.com/investors/shareholder-services/annual-meeting>. We plan to answer questions pertinent to company matters as time allows during the meeting. Questions that are substantially similar may be grouped and answered once to avoid repetition.

6. We welcome questions from shareholders. In order to accommodate as many shareholders as time allows, each shareholder is limited to one question.

7. In order to observe the purpose of the meeting, questions will be deemed improper and ruled out of order if they do not follow these rules or are:

- Not pertinent to matters properly before the meeting or Lowe's business;
- Related to personal or customer-related matters;
- Related to pending or threatened litigation;
- Related to material non-public information of Lowe's;
- Substantially repetitious of statements made by other shareholders; or
- Derogatory references to individuals, use offensive language, or otherwise are out of order or not suitable for the conduct of the meeting.

8. If a proper question is not answered because of time constraints, we will post answers to such unanswered questions (consolidating repetitive questions) on the Investor Relations page of our website as soon as practicable after the meeting.

9. The Chairman of the meeting will preside over the meeting and make any and all determinations with respect to the conduct of the meeting, appropriateness of shareholder questions and procedures to be followed during the meeting. These rules of conduct will apply at any reconvened meeting.

10. In the event of any disorder, technical malfunction or meeting disruption, the Chairman of the meeting may immediately adjourn the meeting or take such other action as the Chairman of the meeting deems necessary. In the event technical or other issues delay or disrupt our ability to start the meeting for longer than 30 minutes, and accordingly the meeting has not started by 10:30 a.m. Eastern Time, the Chairman or Secretary of the meeting will convene the meeting for the sole purpose of adjourning the meeting to reconvene virtually at a later date or time. In this situation, we will post information regarding the date, time and place of the reconvened meeting on our annual meeting website at the address set forth above and on the virtual meeting location at www.virtualshareholdermeeting.com/LOW2025.

If you have difficulty accessing the meeting, please call 844-986-0822 (U.S.) or 303-562-9302 (international). Technicians will be available to assist you.