# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# FORM 10-Q

(Mark One)				
<b>QUA</b>	RTERLY REPORT PURSUANT TO SECTION 13	OR 15(d) OF THE SEC	CURITIES EXCHANGE ACT OF 1934	4
	For the qua	rterly period ended Oct	ober 29, 2021	
		or		
	NSITION REPORT PURSUANT TO SECTION 13	OR 15(d) OF THE SEC	CURITIES EXCHANGE ACT OF 193	4
	For the tran	sition period from	to	
	Com	nmission File Number <u>1</u>	<u>-7898</u>	
		Lowe's		
		S COMPANI of registrant as specified		
	North Carolina		56-0578072	
	(State or other jurisdiction of incorporation or orga	nization)	(I.R.S. Employer Identification No.)	
	1000 Lowes Blvd., Mooresville, North Caro	lina	28117	
	(Address of principal executive offices)		(Zip Code)	
	Registrant's telephone number, including area	code:	(704) 758-1000	
Securities reg	sistered pursuant to Section 12(b) of the Act:			
	Title of each class	Trading Symbol(s)	Name of each exchange on which re	gistered
	Common Stock, par value \$0.50 per share	LOW	New York Stock Exchange	
the preceding	neck mark whether the registrant (1) has filed all reports 12 months (or for such shorter period that the registrates.   ✓ Yes ☐ No			
	heck mark whether the registrant has submitted electrons. T (§232.405 of this chapter) during the preceding 12			
emerging gro	heck mark whether the registrant is a large accelerated with company. See the definitions of "large accelerated of the Exchange Act.			
	Large accelerated filer	$\boxtimes$	Accelerated filer	
	Non-accelerated filer		Smaller reporting company	
			Emerging growth company	
	g growth company, indicate by check mark if the regicial accounting standards provided pursuant to Section			nplying with any new or
Indicate by c	neck mark whether the registrant is a shell company (a	as defined in Rule 12b-2	of the Exchange Act). ☐ Yes 🗵 No	
Indicate the r	number of shares outstanding of each of the issuer's cl	asses of common stock, a	as of the latest practicable date.	
	CLASS		OUTSTANDING AT 11/22/202	21

673,747,189

Common Stock, \$0.50 par value

# LOWE'S COMPANIES, INC.

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#### FORWARD-LOOKING STATEMENTS

This Form 10-Q includes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Statements including words such as "believe", "expect", "anticipate", "plan", "desire", "project", "estimate", "intend", "will", "should", "could", "would", "may", "strategy", "potential", "opportunity", "outlook", "scenario", "guidance", and similar expressions are forward-looking statements. Forward-looking statements involve, among other things, expectations, projections, and assumptions about future financial and operating results, objectives, business outlook, priorities, sales growth, shareholder value, capital expenditures, cash flows, the housing market, the home improvement industry, demand for products and services, share repurchases, Lowe's strategic initiatives, including those relating to acquisitions and dispositions and the impact of such transactions on our strategic and operational plans and financial results. Such statements involve risks and uncertainties and we can give no assurance that they will prove to be correct. Actual results may differ materially from those expressed or implied in such statements.

A wide variety of potential risks, uncertainties, and other factors could materially affect our ability to achieve the results either expressed or implied by these forward-looking statements including, but not limited to, changes in general economic conditions, such as the rate of unemployment, interest rate and currency fluctuations, fuel and other energy costs, slower growth in personal income, changes in consumer spending, changes in the rate of housing turnover, the availability of consumer credit and of mortgage financing, changes in commodity prices, trade policy changes or additional tariffs, outbreaks of public health crises, such as the COVID-19 pandemic, availability and cost of goods from suppliers, and other factors that can negatively affect our customers.

Investors and others should carefully consider the foregoing factors and other uncertainties, risks and potential events including, but not limited to, those described in "Item 1A - Risk Factors" in our most recent Annual Report on Form 10-K and as may be updated from time to time in Item 1A in our quarterly reports on Form 10-Q or other subsequent filings with the SEC, and in "Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations - Critical Accounting Policies and Estimates" of this report on Form 10-Q. All such forward-looking statements speak only as of the date they are made, and we do not undertake any obligation to update these statements other than as required by law.



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# **Part I - FINANCIAL INFORMATION**

#### **Item 1. Financial Statements**

# Lowe's Companies, Inc.

# Consolidated Statements of Earnings (Unaudited)

In Millions, Except Per Share and Percentage Data

		Three Months Ended						Nine Months Ended						
		Octobe	r 29, 2021		October	30, 2020		October	29, 2021		October	30, 2020		
Current Earnings	A	Amount	% Sales		Amount	% Sales	A	Amount	% Sales	Α	Amount	% Sales		
Net sales	\$	22,918	100.00 %	\$	22,309	100.00 %	\$	74,911	100.00 %	\$	69,286	100.00 %		
Cost of sales		15,331	66.90		15,009	67.28		49,882	66.59		46,170	66.64		
Gross margin		7,587	33.10		7,300	32.72		25,029	33.41		23,116	33.36		
Expenses:														
Selling, general and administrative		4,373	19.08		4,770	21.38		13,559	18.10		13,985	20.18		
Depreciation and amortization		425	1.85		355	1.59		1,226	1.64		1,008	1.46		
Operating income		2,789	12.17		2,175	9.75		10,244	13.67		8,123	11.72		
Interest – net		223	0.97		221	0.99		650	0.86		644	0.93		
Loss on extinguishment of debt		_	_		1,060	4.75		_	_		1,060	1.53		
Pre-tax earnings		2,566	11.20		894	4.01		9,594	12.81		6,419	9.26		
Income tax provision		670	2.93		202	0.91		2,359	3.15		1,562	2.25		
Net earnings	\$	1,896	8.27 %	\$	692	3.10 %	\$	7,235	9.66 %	\$	4,857	7.01 %		
Weighted average common shares outstanding –														
basic		690			752			704			753			
Basic earnings per common share	\$	2.74		\$	0.92		\$	10.23		\$	6.42			
Weighted average common shares outstanding – diluted		692			754			706			754			
Diluted earnings per common share	\$	2.73		\$	0.91		\$	10.21		\$	6.41			

See accompanying notes to the consolidated financial statements (unaudited).

# Lowe's Companies, Inc.

# **Consolidated Statements of Comprehensive Income (Unaudited)**

In Millions, Except Percentage Data

		Three Months Ended						<b>Nine Months Ended</b>					
		October	29, 2021		October 3	30, 2020	October 29, 2021				October 30, 2020		
	A	amount % Sales A		Amount	% Sales		Amount	% Sales		Amount	% Sales		
Net earnings	\$	1,896	8.27 %	\$	692	3.10 %	\$	7,235	9.66 %	\$	4,857	7.01 %	
Foreign currency translation adjustments – net of tax		19	0.08		18	0.08		78	0.10		(27)	(0.04)	
Cash flow hedges – net of tax		41	0.18		24	0.11		56	0.07		(84)	(0.12)	
Other		(1)	_		(2)	(0.01)		(4)	_		2	_	
Other comprehensive income/(loss)		59	0.26		40	0.18		130	0.17		(109)	(0.16)	
Comprehensive income	\$	1,955	8.53 %	\$	732	3.28 %	\$	7,365	9.83 %	\$	4,748	6.85 %	

See accompanying notes to the consolidated financial statements (unaudited).



# Lowe's Companies, Inc.

# **Consolidated Balance Sheets (Unaudited)**

In Millions, Except Par Value Data

		October 29, 2021	October 30, 2020	January 29, 2021
Assets	_			
Current assets:				
Cash and cash equivalents	\$	6,121	\$ 8,249	\$ 4,690
Short-term investments		552	1,852	506
Merchandise inventory – net		16,685	15,712	16,193
Other current assets		1,491	1,103	937
Total current assets		24,849	26,916	22,326
Property, less accumulated depreciation		18,925	18,798	19,155
Operating lease right-of-use assets		4,161	3,823	3,832
Long-term investments		213	202	200
Deferred income taxes – net		220	241	340
Other assets		1,032	900	 882
Total assets	\$	49,400	\$ 50,880	\$ 46,735
Liabilities and shareholders' (deficit)/equity				
Current liabilities:				
Short-term borrowings	\$	1,000	\$ _	\$ _
Current maturities of long-term debt		1,352	609	1,112
Current operating lease liabilities		573	530	541
Accounts payable		11,334	12,759	10,884
Accrued compensation and employee benefits		1,353	1,117	1,350
Deferred revenue		1,954	1,614	1,608
Other current liabilities		3,268	2,935	3,235
Total current liabilities		20,834	19,564	18,730
Long-term debt, excluding current maturities		23,881	21,185	20,668
Noncurrent operating lease liabilities		4,136	3,907	3,890
Deferred revenue – Lowe's protection plans		1,119	1,007	1,019
Other liabilities		1,006	1,144	991
Total liabilities		50,976	46,807	45,298
Shareholders' (deficit)/equity:				
Preferred stock, \$5 par value: Authorized – 5.0 million shares; Issued and outstanding – none		_	_	_
Common stock, \$0.50 par value: Authorized – 5.6 billion shares; Issued and outstanding – 686 million, 752 million, and 731 million shares, respectively		343	376	366
Capital in excess of par value		_	_	90
(Accumulated deficit)/retained earnings		(1,913)	3,942	1,117
Accumulated other comprehensive loss	_	(6)	 (245)	 (136)
Total shareholders' (deficit)/equity		(1,576)	4,073	1,437
Total liabilities and shareholders' (deficit)/equity	\$	49,400	\$ 50,880	\$ 46,735

See accompanying notes to the consolidated financial statements (unaudited).



# Lowe's Companies, Inc. Consolidated Statements of Shareholders' (Deficit)/Equity (Unaudited) In Millions

			Three Months Ended October 29, 2021										
	Commo Shares	on Stock Amou		Capital in Excess of Par Value		Accumulated Deficit	Accumulated Other Comprehensive Loss		Total				
Balance July 30, 2021	699	\$	350	<b>s</b> —	\$	(460)	\$ (65)	\$	(175)				
Net earnings	_		_	_		1,896	_		1,896				
Other comprehensive income	_		_	_		_	59		59				
Cash dividends declared, \$0.80 per share	_		_	_		(551)	_		(551)				
Share-based payment expense	_		_	50		_	_		50				
Repurchases of common stock	(13)		(7)	(59)		(2,798)	_		(2,864)				
Issuance of common stock under share-based payment plans	_		_	9		_	_		9				
Balance October 29, 2021	686	\$	343	\$ —	\$	(1,913)	\$ (6)	\$	(1,576)				

		Nine Months Ended October 29, 2021											
	Comm	on St	ock	Capital in Excess	R	Retained Earnings/ (Accumulated	Accumulated Other						
	Shares		Amount	of Par Value		<b>Deficit</b> )	Comprehensive Loss		Total				
Balance January 29, 2021	731	\$	366	\$ 90	\$	1,117	\$ (136)	\$	1,437				
Net earnings	_		_	_		7,235	_		7,235				
Other comprehensive income	_		_	_		_	130		130				
Cash dividends declared, \$2.20 per share	_		_	_		(1,544)	_		(1,544)				
Share-based payment expense	_		_	163		_	_		163				
Repurchases of common stock	(46)		(24)	(324)		(8,721)	_		(9,069)				
Issuance of common stock under share-based payment plans	1		1	71		_	_		72				
Balance October 29, 2021	686	\$	343	s —	\$	(1,913)	\$ (6)	\$	(1,576)				



Three Months Ended October 30, 2020

_	Commo	on Sto	ock	Capital in Exces			Accumulated Other	
	Shares	A	mount	of Par Value	13	Retained Earnings		Total
Balance July 31, 2020	756	\$	378	\$ 12	29	\$ 4,134	\$ (285)	\$ 4,356
Net earnings	_		_	-	_	692	_	692
Other comprehensive income	_		_	-	_	_	40	40
Cash dividends declared, \$0.60 per share	_		_	-	_	(452)	_	(452)
Share-based payment expense	_		_	3	9	_	_	39
Repurchases of common stock	(4)		(2)	(18	7)	(432)	_	(621)
Issuance of common stock under share-based payment plans	_		_	1	9	_	_	19
Balance October 30, 2020	752	\$	376	\$ -	_	\$ 3,942	\$ (245)	\$ 4,073

Nine Months	Ended	October	30, 2020
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_	Common S	Stock	Capital in Excess		Accumulated Other	
	Shares	Amount	of Par Value	Retained Earnings	Comprehensive Loss	Total
Balance January 31, 2020	763 \$	381	s –	\$ 1,727	\$ (136)	\$ 1,972
Net earnings	_	_	_	4,857	_	4,857
Other comprehensive loss	_	_	_	_	(109)	(109)
Cash dividends declared, \$1.70 per share	_	_	_	(1,284)	_	(1,284)
Share-based payment expense	_	_	103	_	_	103
Repurchases of common stock	(13)	(6)	(203)	(1,358)	_	(1,567)
Issuance of common stock under share-based payment plans	2	1	100	_	_	101
Balance October 30, 2020	752 \$	376	s —	\$ 3,942	\$ (245)	\$ 4,073

See accompanying notes to the consolidated financial statements (unaudited).



# Lowe's Companies, Inc. Consolidated Statements of Cash Flows (Unaudited)

In Millions

		Nine Month	s Ended
	Octob	er 29, 2021	October 30, 2020
Cash flows from operating activities:			
Net earnings	\$	7,235 \$	4,857
Adjustments to reconcile net earnings to net cash provided by operating activities:			
Depreciation and amortization		1,388	1,152
Noncash lease expense		383	356
Deferred income taxes		96	5
Loss on property and other assets – net		25	114
Loss on extinguishment of debt		_	1,060
Share-based payment expense		169	107
Changes in operating assets and liabilities:			
Merchandise inventory – net		(446)	(2,545
Other operating assets		(130)	147
Accounts payable		436	5,099
Deferred revenue		444	508
Other operating liabilities		(421)	625
Net cash provided by operating activities		9,179	11,485
Cash flows from investing activities:			
Purchases of investments		(2,325)	(2,548
Proceeds from sale/maturity of investments		2,261	1,032
Capital expenditures		(1,256)	(1,172
Proceeds from sale of property and other long-term assets		94	60
Other – net		(134)	(24
Net cash used in investing activities		(1,360)	(2,652
Cash flows from financing activities:			
Net change in commercial paper		_	(941
Net proceeds from issuance of debt		4,972	7,929
Repayment of debt		(595)	(5,582
Proceeds from issuance of common stock under share-based payment plans		72	102
Cash dividend payments		(1,433)	(1,252
Repurchases of common stock		(8,999)	(1,528
Other – net		(408)	(32
Net cash used in financing activities		(6,391)	(1,304
Effect of exchange rate changes on cash		3	4
Net increase in cash and cash equivalents		1,431	7,533
Cash and cash equivalents, beginning of period		4,690	716
Cash and cash equivalents, end of period	\$	6,121 \$	8,249

See accompanying notes to the consolidated financial statements (unaudited).



#### Lowe's Companies, Inc. Notes to Consolidated Financial Statements (Unaudited)

#### Note 1: Summary of Significant Accounting Policies

#### Basis of Presentation

The accompanying condensed consolidated financial statements (unaudited) and notes to the condensed consolidated financial statements (unaudited) are presented in accordance with the rules and regulations of the Securities and Exchange Commission and do not include all the disclosures normally required in annual consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The condensed consolidated financial statements (unaudited), in the opinion of management, contain all normal recurring adjustments necessary to present fairly the financial position as of October 29, 2021, and October 30, 2020, and the results of operations, comprehensive income, and shareholders' (deficit)/equity for the three and nine months ended October 29, 2021, and October 30, 2020, and cash flows for the nine months ended October 29, 2021, and October 30, 2020. The January 29, 2021 consolidated balance sheet was derived from the audited financial statements.

These interim condensed consolidated financial statements (unaudited) should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Lowe's Companies, Inc. (the Company) Annual Report on Form 10-K for the fiscal year ended January 29, 2021 (the Annual Report). The financial results for the interim periods may not be indicative of the financial results for the entire fiscal year.

#### Reclassifications

Certain prior period amounts have been reclassified to conform to current period presentation as follows: the reclassification of excess property from other assets to property, less accumulated depreciation on the consolidated balance sheet as of October 30, 2020, and the separate disclosure of changes in deferred revenue within operating activities on the consolidated statement of cash flows for the nine months ended October 30, 2020.

#### Accounting Pronouncements Not Yet Adopted

In March 2020, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2020-04, *Reference Rate Reform (Topic 848):* Facilitation of Effects of Reference Rate Reform on Financial Reporting. The ASU, and subsequent clarifications, provide practical expedients for contract modification accounting related to the transition away from the London Interbank Offered Rate (LIBOR) and other interbank offering rates to alternative reference rates. The expedients are applicable to contract modifications made and hedging relationships entered into on or before December 31, 2022. The Company intends to use the expedients where needed for reference rate transition. The Company continues to evaluate this standard update and does not currently expect a material impact to the Company's financial statements or disclosures.

Recent accounting pronouncements pending adoption not discussed in this Form 10-Q or in the 2020 Form 10-K are either not applicable to the Company or are not expected to have a material impact on the Company.

Note 2: Revenue - Net sales consists primarily of revenue, net of sales tax, associated with contracts with customers for the sale of goods and services in amounts that reflect consideration the Company is entitled to in exchange for those goods and services.

The following table presents the Company's sources of revenue:

		Three Mon	nths Ended	Nine Months Ended					
(In millions)	Octo	ber 29, 2021	October 30, 2020		October 29, 2021	(	October 30, 2020		
Products	\$	21,755	\$ 21,342	\$	71,655	\$	66,724		
Services		597	552		1,805		1,459		
Other		566	415		1,451		1,103		
Net sales	\$	22,918	\$ 22,309	\$	74,911	\$	69,286		

A provision for anticipated merchandise returns is provided through a reduction of sales and cost of sales in the period that the related sales are recorded. The merchandise return reserve is presented on a gross basis, with a separate asset and liability



included in the consolidated balance sheets. The balances and classification within the consolidated balance sheets for anticipated sales returns and the associated right of return assets are as follows:

(In millions)	Classification	October 29, 2021	October 30, 2020	January 29, 2021
Anticipated sales returns	Other current liabilities	\$ 315	\$ 281	\$ 252
Right of return assets	Other current assets	191	180	164

#### Deferred revenue - retail and stored-value cards

Retail deferred revenue consists of amounts received for which customers have not yet taken possession of the merchandise or for which installation has not yet been completed. The majority of revenue for goods and services is recognized in the quarter following revenue deferral. Stored-value cards deferred revenue includes outstanding stored-value cards such as gift cards and returned merchandise credits that have not yet been redeemed. Deferred revenue for retail and stored-value cards are as follows:

(In millions)	October 29, 2021	October 30, 2020	January 29, 2021
Retail deferred revenue	\$ 1,446	\$ 1,175	\$ 1,046
Stored-value cards deferred revenue	508	439	562
Deferred revenue	\$ 1,954	\$ 1,614	\$ 1,608

#### Deferred revenue - Lowe's protection plans

The Company defers revenues for its separately-priced long-term extended protection plan contracts (Lowe's protection plans) and recognizes revenue on a straight-line basis over the respective contract term. Expenses for claims are recognized in cost of sales when incurred.

(In millions)	O	ctober 29, 2021	October 30, 2020	January 29, 2021
Deferred revenue - Lowe's protection plans	\$	1,119	\$ 1,007	\$ 1,019

		<b>Three Months Ended</b>				Nine Mon	ths Ended		
(In millions)	Octo	ber 29, 2021		October 30, 2020	Oct	ober 29, 2021	O	tober 30, 2020	
Lowe's protection plans deferred revenue recognized into sales	\$	123	\$	106	\$	359	\$	314	
Lowe's protection plans claim expenses		45		43		142		121	



# Disaggregation of Revenues

The following table presents the Company's net sales disaggregated by merchandise division:

Three Months Ended						Nine Months Ended									
		October 2	29, 2021	October 3	30, 2020	October 2	9, 2021	October 30, 2020							
(In millions)	N	et Sales	% I	Net Sales	%	Net Sales	%	Net Sales	%						
Home Décor 1	\$	8,585	37.5 % \$	8,168	36.6 %	\$ 26,057	34.8 %	\$ 23,846	34.4 %						
Building Products <sup>2</sup>		7,569	33.0	7,607	34.1	24,111	32.2 %	21,559	31.1 %						
Hardlines 3		6,093	26.6	6,029	27.0	22,961	30.6 %	22,512	32.5 %						
Other		671	2.9	505	2.3	1,782	2.4 %	1,369	2.0 %						
Total	\$	22,918	100.0 % \$	22,309	100.0 %	\$ 74,911	100.0 %	\$ 69,286	100.0 %						

Note: Merchandise division net sales for the prior period have been reclassified to conform to the current period presentation.

The following table presents the Company's net sales disaggregated by geographical area:

		Three Mo	nths l	Ended	Nine Months Ended				
(In millions)	Oct	ober 29, 2021	O	ctober 30, 2020	October 29, 2021			ctober 30, 2020	
United States	\$	\$ 21,504		\$ 20,832		70,092	\$	65,153	
Canada		1,414		1,477		4,819		4,133	
Net Sales	\$	22,918	\$	22,309	\$	74,911	\$	69,286	

#### **Note 3: Investments**

Available-for-sale debt securities are recorded at fair value, and unrealized gains and losses are recorded, net of tax, as a component of accumulated other comprehensive loss. Net unrealized gains on available-for-sale debt securities as of October 29, 2021, October 30, 2020, and January 29, 2021, were not material. Refer to Note 4 for the fair value of the Company's available-for-sale debt securities by investment type.

Held to maturity securities are U.S. Treasury bills which the Company has the ability and intent to hold until maturity and are stated at amortized cost. Gross unrecognized holding gains and losses on the Company's held-to-maturity securities were not material for the period ended October 30, 2020.

The Company's investments are as follows:

(In millions)	October 29, 2021 October 30, 2020				January 29, 2021
Short-term investments:					
Available-for-sale debt securities	\$ 552	\$	702	\$	506
Held-to-maturity securities	_		1,150		_
Total short-term investments	\$ 552	\$	1,852	\$	506
Long-term investments:					
Available-for-sale debt securities	\$ 213	\$	202	\$	200
Total long-term investments	\$ 213	\$	202	\$	200



<sup>&</sup>lt;sup>1</sup> Home Décor includes the following product categories: Appliances, Décor, Flooring, Kitchens & Bath, and Paint

<sup>&</sup>lt;sup>2</sup> Building Products includes the following product categories: Building Materials, Electrical, Lighting, Lumber, Millwork, and Rough Plumbing

<sup>&</sup>lt;sup>3</sup> Hardlines includes the following product categories: Hardware, Lawn & Garden, Seasonal & Outdoor Living, and Tools

#### Restricted Investments

Short-term and long-term investments include restricted balances pledged as collateral primarily for the Lowe's protection plans program and are as follows:

(In millions)	October 29, 2021	October 30, 2020	January 29, 2021
Short-term restricted investments	\$ 552	\$ 402	\$ 506
Long-term restricted investments	213	202	200
Total restricted investments	\$ 765	\$ 604	\$ 706

Note 4: Fair Value Measurements - Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The authoritative guidance for fair value measurements establishes a three-level hierarchy, which encourages an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The three levels of the hierarchy are defined as follows:

- · Level 1 inputs to the valuation techniques that are quoted prices in active markets for identical assets or liabilities
- Level 2 inputs to the valuation techniques that are other than quoted prices but are observable for the assets or liabilities, either directly or indirectly
- Level 3 inputs to the valuation techniques that are unobservable for the assets or liabilities

Assets and Liabilities that are Measured at Fair Value on a Recurring Basis

The following table presents the Company's financial assets and liabilities measured at fair value on a recurring basis as of October 29, 2021, October 30, 2020, and January 29, 2021:

		Fa	ts at	s at			
(In millions)	Measurement Level	 October 29, 2021	October 30, 2020			January 29, 2021	
Assets:							
Short-term investments:							
Available-for-sale debt securities							
Money market funds	Level 1	\$ 140	\$	96	\$	109	
U.S Treasury securities	Level 1	134		220		223	
Commercial paper	Level 2	102		_		97	
Certificates of deposit	Level 1	100		300		_	
Corporate debt securities	Level 2	45		49		47	
Foreign government debt securities	Level 2	21		_		_	
Municipal obligations	Level 2	10		_		_	
Agency securities	Level 2	_		37		30	
Total short-term investments		\$ 552	\$	702	\$	506	
Other current assets:							
Derivative instruments							
Forward interest rate swaps	Level 2	\$ 34	\$	_	\$	_	
Total other current assets		\$ 34	\$	_	\$	_	
Long-term investments:							
Available-for-sale debt securities							
U.S. Treasury securities	Level 1	\$ 129	\$	140	\$	129	
Corporate debt securities	Level 2	66		52		58	
Foreign government debt securities	Level 2	15		_		_	
Municipal obligations	Level 2	3		10		13	
Total long-term investments		\$ 213	\$	202	\$	200	



		Fai	r V	alue Measuremen	ts at	t
(In millions)	Measurement Level	 October 29, 2021		October 30, 2020		January 29, 2021
Other assets:						
Derivative instruments						
Forward interest rate swaps	Level 2	\$ 20	\$	_	\$	4
Total other assets		\$ 20	\$	_	\$	4
Liabilities:						
Other current liabilities:						
Derivative instruments						
Forward interest rate swaps	Level 2	\$ _	\$	9	\$	8
Total other current liabilities		\$ _	\$	9	\$	8
Other liabilities:						
Derivative instruments						
Fixed-to-floating interest rate swaps	Level 2	\$ 7	\$	_	\$	_
Forward interest rate swaps	Level 2	_		5		_
Total other liabilities		\$ 7	\$	5	\$	_

There were no transfers between Levels 1, 2, or 3 during any of the periods presented.

When available, quoted prices were used to determine fair value. When quoted prices in active markets were available, investments were classified within Level 1 of the fair value hierarchy. When quoted prices in active markets were not available, fair values were determined using pricing models, and the inputs to those pricing models were based on observable market inputs. The inputs to the pricing models were typically benchmark yields, reported trades, broker-dealer quotes, issuer spreads, and benchmark securities, among others.

Assets and Liabilities that are Measured at Fair Value on a Nonrecurring Basis

During the three and nine months ended October 29, 2021, and October 30, 2020, the Company had no material measurements of assets and liabilities at fair value on a nonrecurring basis subsequent to their initial recognition.

#### Other Fair Value Disclosures

The Company's financial assets and liabilities not measured at fair value on a recurring basis include cash and cash equivalents, accounts receivable, held-to-maturity securities, short-term borrowings, accounts payable, and long-term debt and are reflected in the financial statements at cost. As further described in Note 8, certain long-term debt is associated with a fair value hedge and the changes in fair value of the hedged debt is included in long-term debt on the consolidated balance sheets. With the exception of long-term debt, cost approximates fair value for these items due to their short-term nature. The fair values of the Company's unsecured notes were estimated using quoted market prices. The fair values of the Company's mortgage notes were estimated using discounted cash flow analyses, based on the future cash outflows associated with these arrangements and discounted using the applicable incremental borrowing rate.

Carrying amounts and the related estimated fair value of the Company's long-term debt, excluding finance lease obligations, are as follows:

	October 29, 2021					October	2020	January	29, 2021		
(In millions)		Carrying Amount	F	air Value		Carrying Amount	]	Fair Value	 Carrying Amount	ŀ	Fair Value
Unsecured notes (Level 1)	\$	24,567	\$	27,101	\$	21,119	\$	24,340	\$ 21,121	\$	24,349
Mortgage notes (Level 2)		5		5		5		5	5		5
Long-term debt (excluding finance lease obligations)	\$	24,572	\$	27,106	\$	21,124	\$	24,345	\$ 21,126	\$	24,354



Note 5: Goodwill and Intangible Assets - Goodwill and intangible assets resulting from acquisitions are recorded within other assets on the consolidated balance sheets and are evaluated for impairment annually on the first day of the fourth quarter or whenever events or changes in circumstances indicate that it is more likely than not that the carrying amount may not be recoverable.

The carrying amount of goodwill as well as the gross carrying amount and accumulated amortization of intangible assets consist of the following:

	October	29	0, 2021	October 30, 2020		January 29		.9, 2021	
(In millions)	Gross Carrying Amount		Accumulated Amortization		Gross Carrying Amount	Accumulated Amortization		Gross Carrying Amount	Accumulated Amortization
Goodwill	\$ 311	\$	_	\$	311	\$ _	\$	311 \$	_
Definite-lived intangible assets:									
Customer-related 1	\$ 347	\$	(85)	\$	368	\$ (93)	\$	372 \$	(99)
Trademarks and trade names <sup>1</sup>	269		(130)		255	(91)		264	(119)
Other	1		(1)		12	(12)		12	(11)
Total definite-lived intangible assets	\$ 617	\$	(216)	\$	635	\$ (196)	\$	648 \$	(229)
Indefinite-lived intangible assets:									
Trademark <sup>2</sup>	\$ 134	\$	_	\$	_	\$ _	\$	— \$	_
Total intangible assets	\$ 751	\$	(216)	\$	635	\$ (196)	\$	648 \$	(229)

<sup>&</sup>lt;sup>1</sup> Certain definite-lived intangible assets are denominated in a foreign currency and subject to translation.

#### **Note 6: Short-Term Borrowings**

#### Commercial Paper Program

The \$1.02 billion five-year unsecured revolving credit agreement entered into in March 2020 (2020 Credit Agreement) and the \$1.98 billion five-year unsecured second amended and restated credit agreement (Second Amended and Restated Credit Agreement) entered into in September 2018 support the Company's commercial paper program. The amounts available to be drawn under the 2020 Credit Agreement and the Second Amended and Restated Credit Agreement are reduced by the amount of borrowings under the commercial paper program. As of October 29, 2021, October 30, 2020, and January 29, 2021, there were no outstanding borrowings under the Company's commercial paper program, the 2020 Credit Agreement, or the Second Amended and Restated Credit Agreement. Total combined availability under the 2020 Credit Agreement and the Second Amended and Restated Credit Agreement was \$3.0 billion as of October 29, 2021.

#### Other Short-Term Borrowings

In April 2021, the Company entered into a \$1.0 billion unsecured 364-day term loan facility (2021 Term Loan), which has a maturity date of April 21, 2022. There was \$1.0 billion in outstanding borrowings under the 2021 Term Loan as of October 29, 2021, with a weighted average interest rate of 0.79%.

Note 7: Long-Term Debt - On September 20, 2021, the Company issued \$2.0 billion of unsecured fixed rate notes (September 2021 Notes) as follows:

Principal Amount (in millions)	Maturity Date	Interest Rate	Discount (in millions)
\$ 1,000	September 2028	1.700%	\$ 6
\$ 1,000	September 2041	2.800%	\$ 10



<sup>&</sup>lt;sup>2</sup> In April 2021, the Company acquired the STAINMASTER® brand for total consideration of \$134 million, which was determined to have an indefinite life.

On March 31, 2021, the Company issued \$2.0 billion of unsecured fixed rate notes (March 2021 Notes) as follows:

Principal Amount			Discount
 (in millions)	Maturity Date	Interest Rate	 (in millions)
\$ 1,500	April 2031	2.625%	\$ 7
\$ 500	April 2051	3.500%	\$ 5

Interest on the September 2021 Notes is payable semiannually in arrears in March and September of each year until maturity. Interest on the March 2021 Notes is payable semiannually in arrears in April and October of each year until maturity.

The indentures governing the September 2021 Notes and March 2021 Notes (collectively, the 2021 Notes) contain a provision that allows the Company to redeem these notes at any time, in whole or in part, at specified redemption prices, plus accrued and unpaid interest, if any, up to, but excluding, the date of redemption. The indentures also contain a provision that allows the holders of the notes to require the Company to repurchase all or any part of their notes if a change of control triggering event occurs. If elected under the change of control provisions, the repurchase of the notes will occur at a purchase price of 101% of the principal amount, plus accrued and unpaid interest, if any, on such notes up to, but excluding, the date of purchase. The indentures governing the 2021 Notes do not limit the aggregate principal amount of debt securities that the Company may issue and does not require the Company to maintain specified financial ratios or levels of net worth or liquidity.

#### **Note 8: Derivative Instruments**

Derivatives Designated as Hedging Instruments

The Company utilizes forward interest rate swap agreements to hedge its exposure to changes in benchmark interest rates on forecasted debt issuances. The Company also utilizes fixed-to-floating interest rate swap agreements as fair value hedges on certain debt. The notional amounts for the Company's material derivative instruments are as follows:

(In millions)	October 29, 2021		October 30, 2020	January 29, 2021
Cash flow hedges:				
Forward interest rate swap agreement notional amounts	\$	2,370	\$ 638	\$ 638
Fair value hedges:				
Fixed-to-floating interest rate swap agreement notional amounts	\$	700	\$	\$

See Note 4 for the gross fair values of the Company's outstanding derivative financial instruments and corresponding fair value classifications. The cash flows related to settlement of the Company's hedging derivative financial instruments are classified in the consolidated statements of cash flows based on the nature of the underlying hedged items.

The Company accounts for the forward interest rate swap contracts as cash flow hedges, thus the effective portion of gains and losses resulting from changes in fair value are recognized in other comprehensive income/(loss), net of tax effects, in the consolidated statements of comprehensive income and is recognized in earnings when the underlying hedged transaction impacts the consolidated statements of earnings. A summary of the gain/(loss) on forward interest rate swap derivatives designated as cash flow hedges recorded in other comprehensive income/(loss) and earnings for the three and nine months ended October 29, 2021, and October 30, 2020, including its line item in the financial statements, is as follows:

	Thre	nths	Ended	Nine Months Ended				
(In millions)	October 29, 2021		C	October 30, 2020	October 29, 2021			October 30, 2020
Other comprehensive income/(loss)								
Cash flow hedges – net of tax (expense)/benefit of (\$15) million, (\$7) million, (\$19) million, and \$28 million, respectively	\$	45	\$	22	\$	57	\$	(85)
Net earnings								
Interest – net	\$	3	\$	3	\$	8	\$	7

The Company accounts for the fixed-to-floating interest rate swap agreements as fair value hedges using the shortcut method of accounting under which the hedges are assumed to be perfectly effective. Thus, the change in fair value of the derivative



instruments offsets the change in fair value on the hedged debt, and there is no net impact in the consolidated statements of earnings from the fair value of the derivatives.

Other Derivatives Not Designated as Hedging Instruments

The Company occasionally utilizes derivative financial instruments that aren't designated under hedge accounting to manage certain business risks. In October 2020, the Company completed cash tender offers to purchase and retire an aggregate principal amount of \$3.0 billion in outstanding notes. To hedge the economic risk of changes in value of the 2020 cash tender offers prior to the pricing date, the Company entered into reverse treasury lock derivative contracts with a combined notional amount of \$2.0 billion. Upon the pricing of the 2020 cash tender offers, the Company settled the reverse treasury lock derivative contracts and made a payment to its counterparty for \$26 million, which is included in loss on extinguishment of debt in the consolidated statements of earnings for the three and nine months ended October 30, 2020. The cash flows related to these contracts are included within financing activities in the accompanying consolidated statements of cash flows.

Note 9: Shareholders' (Deficit)/Equity - The Company has a share repurchase program that is executed through purchases made from time to time either in the open market, which may be made under pre-set trading plans meeting the requirements of Rule 10b5-1(c) of the Securities Exchange Act of 1934, or through private off-market transactions. Shares purchased under the repurchase program are returned to authorized and unissued status. As of October 29, 2021, the Company had \$10.7 billion remaining in its share repurchase program.

In February 2021, the Company entered into an Accelerated Share Repurchase (ASR) agreement with a third-party financial institution to repurchase \$2.0 billion of the Company's common stock. In May 2021, the Company entered into a variable notional ASR agreement with a third-party financial institution to repurchase \$2.1 billion of the Company's common stock. In August 2021, the Company entered into a variable notional ASR agreement with a third-party financial institution to repurchase \$1.6 billion of the Company's common stock. The terms of the ASR agreements entered into during the nine months ended October 29, 2021, are as follows (in millions):

Agreement Execution Date	Agreement Settlement Date	A	ASR greement Amount	Minimum Notional Amount <sup>1</sup>	Maximum Notional Amount <sup>1</sup>	Cash Payment Received at Settlement <sup>1</sup>	Initial Shares Delivered at Inception	Additional Shares Delivered at Settlement	Total Shares Delivered
Q1 2021	Q1 2021	\$	2,000 \$	— \$	— \$		10.7	0.2	10.9
Q2 2021	Q2 2021		2,132	1,750	2,500	368	7.2	4.0	11.2
Q3 2021 <sup>2</sup>	Q3 2021		1,592	1,500	2,000	408	5.9	1.7	7.6

<sup>&</sup>lt;sup>1</sup> The Company entered into variable notional ASR agreements with third-party financial institutions to repurchase between a minimum notional amount and a maximum notional amount. At inception of each transaction, the Company paid the maximum notional amount and received shares. When the Company finalized each transaction, it received additional shares as well as a cash payment from the third-party financial institution equal to the difference between the prepayment amount (maximum notional amount) and the final notional amount.

In addition, the Company repurchased shares of its common stock through the open market as follows:

	Three Months F	<b>Three Months Ended</b>		Nine Months Ended					
	October 29, 2	October 29, 2021			)21				
(In millions)	Shares	Cost	Shares		Cost				
Open market share repurchases	6.0 \$	1,266	16.8	\$	3,266				

The Company also withholds shares from employees to satisfy either the exercise price of stock options exercised or the statutory withholding tax liability resulting from the vesting of share-based awards.



<sup>&</sup>lt;sup>2</sup> For the variable notional ASR agreement entered during the third quarter, the cash payment received at settlement of \$408 million was reflected as a receivable in other current assets in the consolidated balance sheet as of October 29, 2021, and other financing – net in the consolidated statement of cash flows for the nine months ended October 29, 2021. The balance was received in cash from the third-party financial institution subsequent to the end of the third quarter.

Total shares repurchased for the three and nine months ended October 29, 2021, and October 30, 2020, were as follows:

	Three Months Ended									
	October	2021	October 30, 2020							
(In millions)	Shares		Cost 1	Shares		Cost				
Share repurchase program	13.6	\$	2,858	3.6	\$	617				
Shares withheld from employees	0.1		5	_		4				
Total share repurchases	13.7	\$	2,863	3.6	\$	621				

<sup>&</sup>lt;sup>1</sup> Reductions of \$2.8 billion and \$431 million were recorded to (accumulated deficit)/retained earnings, after capital in excess of par value was depleted, for the three months ended October 29, 2021, and October 30, 2020, respectively.

	Nine Months Ended							
	October	October 30, 2020						
(In millions)	Shares		Cost 1	Shares		Cost 1		
Share repurchase program	46.5	\$	8,990	13.2	\$	1,557		
Shares withheld from employees	0.4		79	0.1		10		
Total share repurchases	46.9	\$	9,069	13.3	\$	1,567		

<sup>&</sup>lt;sup>1</sup> Reductions of \$8.7 billion and \$1.4 billion were recorded to (accumulated deficit)/retained earnings, after capital in excess of par value was depleted, for the nine months ended October 29, 2021 and October 30, 2020, respectively.

Note 10: Earnings Per Share - The Company calculates basic and diluted earnings per common share using the two-class method. The following table reconciles earnings per common share for the three and nine months ended October 29, 2021, and October 30, 2020:

	Three Months Ended			<b>Nine Months Ended</b>				
(In millions, except per share data)		ber 29, 2021	(	October 30, 2020	C	October 29, 2021	0	ctober 30, 2020
Basic earnings per common share:								
Net earnings	\$	1,896	\$	692	\$	7,235	\$	4,857
Less: Net earnings allocable to participating securities		(7)		(3)		(28)		(20)
Net earnings allocable to common shares, basic	\$	1,889	\$	689	\$	7,207	\$	4,837
Weighted-average common shares outstanding		690		752		704		753
Basic earnings per common share	\$	2.74	\$	0.92	\$	10.23	\$	6.42
Diluted earnings per common share:								
Net earnings	\$	1,896	\$	692	\$	7,235	\$	4,857
Less: Net earnings allocable to participating securities		(7)		(3)		(28)		(20)
Net earnings allocable to common shares, diluted	\$	1,889	\$	689	\$	7,207	\$	4,837
Weighted-average common shares outstanding		690		752		704		753
Dilutive effect of non-participating share-based awards		2		2		2		1
Weighted-average common shares, as adjusted		692		754		706		754
Diluted earnings per common share	\$	2.73	\$	0.91	\$	10.21	\$	6.41
Anti-dilutive securities excluded from diluted weighted-average common shares		0.3		0.3		0.2		0.1

Note 11: Income Taxes - The Company's effective income tax rates were 26.1% and 24.6% for the three and nine months ended October 29, 2021, respectively, and 22.6% and 24.3% for the three and nine months ended October 30, 2020, respectively. The increase in the effective tax rate for the three months ended October 29, 2021, is primarily due to lower projected earnings in fiscal 2021 for the Company's RONA inc. entity in Canada, which has a full valuation allowance against its deferred tax assets, and a favorable discrete item related to excess tax benefits of stock compensation in the third quarter of 2020.



# **Note 12: Supplemental Disclosure**

Net interest expense is comprised of the following:

	Three Mo	nths Ended	<b>Nine Months Ended</b>			
(In millions)	October 29, 2021	October 30, 2020	October 29, 2021	October 30, 2020		
Long-term debt	\$ 210	\$ 213	\$ 615	\$ 610		
Lease obligations	7	8	22	25		
Short-term borrowings	2	1	3	13		
Interest income	(3)	(6)	(10)	(18)		
Interest capitalized	(1)	_	(2)	_		
Interest on tax uncertainties	2	_	1	_		
Other	6	5	21	14		
Interest – net	\$ 223	\$ 221	\$ 650	\$ 644		

Supplemental disclosures of cash flow information:

	Nine Months Ended						
(In millions)	October 29	October 29, 2021		tober 30, 2020			
Cash paid for interest, net of amount capitalized	\$	762	\$	750			
Cash paid for income taxes – net	\$	2,189	\$	1,357			
Non-cash investing and financing activities:							
Leased assets obtained in exchange for new finance lease liabilities	\$	76	\$	55			
Leased assets obtained in exchange for new operating lease liabilities <sup>1</sup>	\$	670	\$	355			
Cash dividends declared but not paid	\$	551	\$	452			

<sup>&</sup>lt;sup>1</sup> Excludes \$357 million of leases signed but not yet commenced as of October 29, 2021.



#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Lowe's Companies, Inc.

#### Results of Review of Interim Financial Information

We have reviewed the accompanying consolidated balance sheets of Lowe's Companies, Inc. and subsidiaries (the "Company") as of October 29, 2021 and October 30, 2020, the related consolidated statements of earnings, comprehensive income, shareholders' (deficit)/equity, for the fiscal three-month and nine-month periods ended October 29, 2021 and October 30, 2020, and cash flows for the fiscal nine-month periods ended October 29, 2021 and October 30, 2020, and the related notes (collectively referred to as the "interim financial information"). Based on our reviews, we are not aware of any material modifications that should be made to the accompanying interim financial information for it to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheet of the Company as of January 29, 2021, and the related consolidated statements of earnings, comprehensive income, shareholders' equity, and cash flows for the fiscal year then ended (not presented herein); and in our report dated March 22, 2021, we expressed an unqualified opinion on those consolidated financial statements and included an explanatory paragraph regarding the adoption of Financial Accounting Standards Board Accounting Standards Update 2016-02, *Leases (Topic 842)*. In our opinion, the information set forth in the accompanying consolidated balance sheet as of January 29, 2021, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

#### Basis for Review Results

This interim financial information is the responsibility of the Company's management. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our review in accordance with standards of the PCAOB. A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the PCAOB, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

/s/ DELOITTE & TOUCHE LLP

Charlotte, North Carolina November 24, 2021



#### Item 2.

# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This discussion and analysis summarizes the significant factors affecting our consolidated operating results, liquidity and capital resources during the three and nine months ended October 29, 2021, and October 30, 2020. This discussion and analysis should be read in conjunction with the consolidated financial statements and notes to the consolidated financial statements that are included in our Annual Report on Form 10-K for the fiscal year ended January 29, 2021 (the Annual Report), as well as the consolidated financial statements (unaudited) and notes to the consolidated financial statements (unaudited) contained in this report. Unless otherwise specified, all comparisons made are to the corresponding period of 2020. This discussion and analysis is presented in six sections:

- Executive Overview
- Operations
- Financial Condition, Liquidity and Capital Resources
- Off-Balance Sheet Arrangements
- Contractual Obligations and Commercial Commitments
- Critical Accounting Policies and Estimates

#### **EXECUTIVE OVERVIEW**

#### Performance Overview

Net sales in the third quarter of 2021 increased 2.7% to \$22.9 billion compared to net sales of \$22.3 billion in the third quarter of 2020. The increase in total sales was primarily driven by an increase in comparable sales. Net earnings in the third quarter of 2021 were \$1.9 billion, which represents an increase of 174.0% compared to net earnings of \$692 million in the third quarter of 2020. Diluted earnings per common share increased to \$2.73 in the third quarter of 2021 from \$0.91 in the third quarter of 2020. Included in the third quarter of 2020 results are a \$1.1 billion pre-tax loss on extinguishment of debt from cash tender offers to purchase and retire an aggregate principal amount of \$3.0 billion in outstanding notes and operating costs related to the Canadian restructuring actions. Adjusting for these items, diluted earnings per common share increased to \$2.73 in the third quarter of 2021 from adjusted diluted earnings per common share of \$1.98 in the third quarter of 2020 (see the discussion of non-GAAP financial measures).

For the first nine months of 2021, cash flows from operating activities were approximately \$9.2 billion, while \$1.3 billion was used for capital expenditures. Continuing to deliver on our commitment to return excess cash to shareholders, we repurchased \$2.9 billion of common stock and paid \$563 million in dividends during the three months ended October 29, 2021.

During the third quarter of 2021, comparable sales increased by 2.2%. Nine of 15 U.S. regions and 11 of 15 product categories generated positive comparable sales during the quarter. Through the disciplined execution of our Total Home strategy, which was launched at the end of 2020, we experienced strong results with both our Pro and DIY customers and continue to gain confidence with both customers as the destination for all their project needs. This quarter, we also leveraged our scale and carrier relationships to secure transportation capacity and to minimize the impact of cost increases as well as ordered seasonal inventory earlier than in past years in order to maintain competitive in-stock positions and build inventory in key high-demand categories despite widespread disruptions in the global supply chain.

# COVID-19 Response

We remain committed to the health and safety of our associates and customers, while supporting the communities in which we operate. During the quarter, we incurred \$47 million of additional COVID-related expenses in support of our associates and store safety initiatives. Subsequent to the end of the quarter, the Occupational Safety and Health Administration (OSHA) issued an Emergency Temporary Standard (ETS) regarding COVID-19 vaccination and testing. We are evaluating the impact of the OSHA ETS on our business.

#### Looking Forward

Transforming and modernizing our supply chain has been a key focus for the Company the last few years. During the quarter, we continued to make progress on our market-based delivery model for big and bulky product. In this new delivery model, products flow directly to customer homes from our distribution network, bypassing stores altogether. This model is expected to provide our customers with higher on-time delivery rates and improved customer satisfaction. We are also opening space in our store showrooms which allows expansion of our same-day and next-day Pro and DIY fulfillment capabilities.



The pillars of our Total Home strategy include a focus on the Pro customer, online business expansion, modernization of our installation services, improving localization efforts, and elevating our product assortment, which together are designed to enhance customer engagement and grow market share. As part of this strategy, we continue to expand products available for installation and are leveraging our e-commerce platform to deliver a better customer experience. Although the business environment remains uncertain, we are confident that we will continue to drive market share gains and operating efficiency through the agility of our Total Home strategy.

#### **OPERATIONS**

The following table sets forth the percentage relationship to net sales of each line item of the consolidated statements of earnings (unaudited), as well as the percentage change in dollar amounts from the prior period. This table should be read in conjunction with the following discussion and analysis and the consolidated financial statements (unaudited), including the related notes to the consolidated financial statements (unaudited).

	Three Mont	hs Ended	Basis Point Increase / (Decrease) in Percentage of Net Sales from Prior Period	Percentage Increase / (Decrease) in Dollar Amounts from Prior Period
	October 29, 2021	October 30, 2020	2021 vs. 2020	2021 vs. 2020
Net sales	100.00 %	100.00 %	N/A	2.7 %
Gross margin	33.10	32.72	38	3.9
Expenses:				
Selling, general and administrative	19.08	21.38	(230)	(8.3)
Depreciation and amortization	1.85	1.59	26	19.6
Operating income	12.17	9.75	242	28.2
Interest – net	0.97	0.99	(2)	1.2
Loss on extinguishment of debt	_	4.75	(475)	(100.0)
Pre-tax earnings	11.20	4.01	719	186.9
Income tax provision	2.93	0.91	202	230.8
Net earnings	8.27 %	3.10 %	517	174.0 %



	Nine Mont	hs Ended	Basis Point Increase / (Decrease) in Percentage of Net Sales from Prior Period	Percentage Increase / (Decrease) in Dollar Amounts from Prior Period
	October 29, 2021	October 30, 2020	2021 vs. 2020	2021 vs. 2020
Net sales	100.00 %	100.00 %	N/A	8.1 %
Gross margin	33.41	33.36	5	8.3
Expenses:				
Selling, general and administrative	18.10	20.18	(208)	(3.0)
Depreciation and amortization	1.64	1.46	18	21.6
Operating income	13.67	11.72	195	26.1
Interest – net	0.86	0.93	(7)	0.9
Loss on extinguishment of debt	<del>_</del>	1.53	(153)	(100.0)
Pre-tax earnings	12.81	9.26	355	49.5
Income tax provision	3.15	2.25	90	51.0
Net earnings	9.66 %	7.01 %	265	49.0 %

The following table sets forth key metrics utilized by management in assessing business performance. This table should be read in conjunction with the following discussion and analysis and the consolidated financial statements (unaudited), including the related notes to the consolidated financial statements (unaudited).

	<b>Three Months Ended</b>		Nine Months 1		ıs Ended			
Other Metrics	Octol	per 29, 2021	Oct	tober 30, 2020	О	ctober 29, 2021	(	October 30, 2020
Comparable sales increase <sup>1</sup>		2.2 %		30.1 %		7.4 %		25.6 %
Total customer transactions (in millions)		237		257		785		819
Average ticket <sup>2</sup>	\$	96.54	\$	86.96	\$	95.40	\$	84.55
At end of period:								
Number of stores		1,973		1,969				
Sales floor square feet (in millions)		208		208				
Average store size selling square feet (in thousands) <sup>3</sup>		105		106				
Net earnings to average debt and equity 4		27.5 %		19.5 %				
Return on invested capital <sup>4</sup>		30.1 %		25.1 %				

A comparable location is defined as a retail location that has been open longer than 13 months. A location that is identified for relocation is no longer considered comparable in the month of its relocation. The relocated location must then remain open longer than 13 months to be considered comparable. A location we have decided to close is no longer considered comparable as of the beginning of the month in which we announce its closing. Comparable sales are presented on a transacted basis when tender is accepted from a customer. Comparable sales include online sales, which positively impacted third quarter fiscal 2021 and fiscal 2020 comparable sales by approximately 175 basis points and 485 basis points, respectively, and year-to-date fiscal 2021 and fiscal 2020 comparable sales by approximately 170 basis points and 530 basis points, respectively. The comparable store sales calculation included in the preceding table was calculated using comparable 13-week and 39-week periods.

<sup>&</sup>lt;sup>4</sup> Return on invested capital is calculated using a non-GAAP financial measure. Net earnings to average debt and equity is the most comparable GAAP ratio. See below for additional information and reconciliations of non-GAAP measures.



<sup>&</sup>lt;sup>2</sup> Average ticket is defined as net sales divided by the total number of customer transactions.

<sup>&</sup>lt;sup>3</sup> Average store size selling square feet is defined as sales floor square feet divided by the number of stores open at the end of the period. The average Lowe's-branded home improvement store has approximately 112,000 square feet of retail selling space.

#### **Non-GAAP Financial Measures**

#### Adjusted Diluted Earnings Per Share

Adjusted diluted earnings per share is considered a non-GAAP financial measure. The Company believes this non-GAAP financial measure provides useful insight for analysts and investors in evaluating what management considers the Company's core financial performance. Adjusted diluted earnings per share excludes the impact of discrete items, further described below, not contemplated in the Company's business outlook for the third quarter of fiscal 2020. Unless otherwise noted, the income tax effect of these adjustments is calculated using the marginal rate for the period.

# Fiscal 2020 Impacts

- In the third quarter of fiscal 2020, the Company recognized a \$1.1 billion loss on extinguishment of debt in connection with the cash tender offers on an aggregate principal amount of \$3.0 billion in outstanding notes (Loss on extinguishment of debt).
- Beginning in the third quarter of fiscal 2019, the Company began a strategic review of its Canadian operations, and in the fourth quarter of fiscal 2019, the Company announced additional actions to improve future performance and profitability of its Canadian operations. As a result of this review and related actions, in the third quarter of fiscal 2020, the Company recognized \$13 million of pre-tax operating costs related to inventory write-downs and other closing costs (Canada restructuring).

Adjusted diluted earnings per share should not be considered an alternative to, or more meaningful indicator of, the Company's diluted earnings per common share as prepared in accordance with GAAP. The Company's methods of determining non-GAAP financial measures may differ from the method used by other companies and may not be comparable.

		<b>Three Months Ended</b>				
	_	October 30, 2020				
	_	Pre-Tax Earnings Tax Net			et Earnings	
Diluted earnings per share, as reported				\$	0.91	
Non-GAAP adjustments – per share impacts						
Loss on extinguishment of debt		1.40	(0.35)		1.05	
Canada restructuring		0.02	_		0.02	
Adjusted diluted earnings per share				\$	1.98	

#### Return on Invested Capital

Return on Invested Capital (ROIC) is calculated using a non-GAAP financial measure. Management believes ROIC is a meaningful metric for analysts and investors as a measure of how effectively the Company is using capital to generate profits. Although ROIC is a common financial metric, numerous methods exist for calculating ROIC. Accordingly, the method used by our management may differ from the methods used by other companies. We encourage you to understand the methods used by another company to calculate ROIC before comparing its ROIC to ours.



We define ROIC as the rolling 12 months' lease adjusted net operating profit after tax (Lease adjusted NOPAT) divided by the average of current year and prior year ending debt and equity. Lease adjusted NOPAT is a non-GAAP financial measure, and net earnings is considered to be the most comparable GAAP financial measure. The calculation of ROIC, together with a reconciliation of net earnings to Lease adjusted NOPAT, is as follows:

		For the Periods Ended		
(In millions, except percentage data)	Octobe	er 29, 2021	October 30, 2020	
Calculation of Return on Invested Capital				
Numerator				
Net Earnings	\$	8,213 \$	5,367	
Plus:				
Interest expense – net		854	827	
Loss on extinguishment of debt		_	1,060	
Operating lease interest		162	177	
Provision for income taxes		2,700	1,828	
Lease adjusted net operating profit		11,929	9,259	
Less:				
Income tax adjustment <sup>1</sup>		2,952	2,353	
Lease adjusted net operating profit after tax	\$	8,977 \$	6,906	
Denominator				
Average debt and equity <sup>2</sup>	\$	29,836 \$	27,525	
Net earnings to average debt and equity		27.5 %	19.5 %	
Return on invested capital		30.1 %	25.1 %	

<sup>&</sup>lt;sup>1</sup> Income tax adjustment is defined as lease adjusted net operating profit multiplied by the effective tax rate, which was 24.7% and 25.4% for the periods ended October 29, 2021, and October 30, 2020, respectively.

# **Results of Operations**

Net Sales – Net sales in the third quarter of 2021 increased 2.7% to \$22.9 billion. The increase in total sales was primarily driven by comparable sales growth. Comparable sales increased 2.2% over the same period, driven by a 9.7% increase in comparable average ticket, partially offset by a 7.5% decrease in comparable customer transactions.

During the third quarter of 2021, we experienced comparable sales increases in 11 of 15 product categories, led by Electrical, Appliances, and Rough Plumbing. We delivered strong comparable sales in Electrical due to unit price increases driven by copper inflation. Appliances benefited from strong unit sales in major appliances: Refrigerators, Freezers and Laundry. Pro customer demand in attachment categories, as well as higher unit sales of Tanks & Water Supply Pumps and Air Filters due to the impacts of Hurricane Ida and wildfires, drove strength in Rough Plumbing. We experienced the lowest comparable sales in Lumber, Lighting, and Hardware in the quarter. Lumber decline was due to cycling prior year strong DIY demand, as well as a decline in unit prices due to deflation. Lighting sales were down due to a high volume of clearance sales in the prior year during the reset of the layout of our U.S. stores (U.S. Stores Reset), and a decline in DIY demand in Lighting and Ceiling Fans. Geographically, nine of 15 U.S. regions experienced positive comparable sales, while our Canadian operations experienced negative comparable sales due to lower Lumber sales as the Canadian business is more heavily weighted towards Lumber.

Net sales increased 8.1% to \$74.9 billion for the first nine months of 2021 compared to 2020. Comparable sales increased 7.4% over the same period, driven by a 11.6% increase in comparable average ticket, partially offset by a 4.2% decrease in comparable customer transactions.

Gross Margin – For the third quarter of 2021, gross margin as a percentage of sales increased 38 basis points. The gross margin increase for the quarter is driven by approximately 60 basis points of leverage from higher credit revenue, 20 basis points of leverage from inventory shrink, and five basis points of favorable product mix, partially offset by 30 basis points of



<sup>&</sup>lt;sup>2</sup> Average debt and equity is defined as average current year and prior year ending debt, including current maturities, short-term borrowings, and operating lease liabilities, plus the average current year and prior year ending total equity.

deleverage from supply chain costs and 25 basis points of deleverage in product margin rate. Product margin rate was pressured early in the quarter by a steep drop in Lumber prices which began in July. These pressures were largely mitigated by data-driven pricing and product cost management strategies across other product categories.

Gross margin as a percentage of sales increased five basis points in the first nine months of 2021 compared to 2020. Gross margin was positively impacted by approximately 55 basis points of total rate improvement driven by continued improvements in managing product costs and disciplined pricing strategies and 25 basis points of leverage from higher credit revenue. These favorable impacts are partially offset by approximately 40 basis points of product mix shifts and 30 basis points of deleverage from supply chain costs.

SG&A – For the third quarter of 2021, SG&A expense leveraged 230 basis points as a percentage of sales compared to the third quarter of 2020. This is primarily driven by approximately 110 basis points of leverage due to lower COVID-19 related expenses, including additional compensation to hourly front-line associates, emergency paid leave, and cleaning costs; 50 basis points of leverage in retail operating salaries due to increased sales and improved operating efficiencies as a result of our Perpetual Productivity Improvement (PPI) initiatives; and 50 basis points of leverage due to the U.S. Stores Reset in the prior year.

SG&A expense as a percentage of sales leveraged 208 basis points in the first nine months of 2021 compared to 2020. This was primarily driven by approximately 130 basis points of leverage due to lower COVID-19 related expenses, approximately 45 basis points of leverage in retail operating salaries due to increased sales and improved operating efficiencies as a result of our PPI initiatives, and 20 basis points of leverage due to the U.S. Stores Reset in the prior year.

Depreciation and Amortization – Depreciation and amortization deleveraged 26 basis points as a percentage of sales for the third quarter of 2021 compared to the prior year primarily due to increased capital investment related to store environment and technology at the end of 2020 and throughout 2021. Property, less accumulated depreciation, increased to \$18.9 billion at October 29, 2021, compared to \$18.8 billion at October 30, 2020.

Depreciation and amortization deleveraged 18 basis points as a percentage of sales for the first nine months of 2021 compared to 2020 primarily due to the same factors that impacted depreciation and amortization for the third quarter.

*Interest* – *Net* – Interest expense for the third quarter of 2021 leveraged two basis points primarily as a result of lower interest costs from the October 2020 cash tender offers, the payoff of scheduled debts at maturity, and increased sales in the current year.

Interest expense for the first nine months of 2021 leveraged seven basis points primarily due to the same factors that impacted interest expense for the third quarter.

Loss on Extinguishment of Debt – During the third quarter of 2020, we repurchased and retired \$3.0 billion aggregate principal amount of our outstanding debt resulting in a loss on extinguishment of debt of \$1.1 billion.

Income Tax Provision – Our effective income tax rates were 26.1% and 22.6% for the three months ended October 29, 2021 and October 30, 2020, respectively. The increase in the effective tax rate for the quarter was impacted by lower projected earnings in fiscal 2021 at our RONA inc. entity in Canada, which has a full valuation allowance against its deferred tax assets, as well as a favorable discrete item related to excess tax benefits of stock compensation in the prior year.

Our effective income tax rates were 24.6% and 24.3% for the nine months ended October 29, 2021 and October 30, 2020, respectively.

#### FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES

#### **Sources of Liquidity**

Cash flows from operations, supplemented with our short-term and long-term borrowings, remain sufficient to fund our operations while allowing us to make strategic investments to support long-term growth and return excess cash to shareholders in the form of dividends and share repurchases. As of October 29, 2021, we held \$6.1 billion of cash and cash equivalents, as well as \$3.0 billion in undrawn capacity on our revolving credit facilities.



#### Cash Flows Provided by Operating Activities

	Nine Months Ended		
(In millions)	 October 29, 2021	O	ctober 30, 2020
Net cash provided by operating activities	\$ 9,179	\$	11,485

Cash flows from operating activities continued to provide the primary source of our liquidity. The decrease in net cash provided by operating activities for the nine months ended October 29, 2021, compared to the nine months ended October 30, 2020, was driven primarily by changes in working capital, partially offset by higher net earnings. Accounts payable increased by \$436 million for the first nine months of 2021, compared to an increase of \$5.1 billion for the first nine months of 2020. Inventory decreased operating cash flow for the first nine months of 2021 by approximately \$446 million, compared to a decrease of approximately \$2.5 billion for the first nine months of 2020. The increase in accounts payable and inventory in the prior year was driven by a ramp up in inventory purchase volume to meet sustained customer demand at the beginning of the COVID-19 pandemic. In the current year, we have continued to experience sustained demand levels and maintained a higher level of inventory purchases and related accounts payable. Other operating liabilities decreased \$421 million for the first nine months of 2021 compared to an increase of \$625 million in the first nine months of 2020. The decrease in other operating liabilities in the current year compared to the prior year is primarily driven by COVID-related accrued discretionary compensation for hourly associates in the prior year and timing of tax payments.

#### Cash Flows Used in Investing Activities

	Nine Months Ended		
(In millions)		October 29, 2021	October 30, 2020
Net cash used in investing activities	\$	(1,360) \$	(2,652)

Net cash used in investing activities primarily consists of transactions related to capital expenditures and investments.

#### Capital expenditures

Our capital expenditures generally consist of investments in our strategic initiatives to enhance our ability to serve customers, improve existing stores, and support expansion plans. The following table provides our capital expenditures for the nine months ended October 29, 2021, and October 30, 2020:

	 Nine Months Ended		
(In millions)	 October 29, 2021		October 30, 2020
Core business investments <sup>1</sup>	\$ 973	\$	960
Strategic initiatives <sup>2</sup>	181		138
New stores, new corporate facilities and international <sup>3</sup>	102		74
Total capital expenditures	\$ 1,256	\$	1,172

<sup>&</sup>lt;sup>1</sup> Includes merchandising resets, facility repairs, replacements of IT and store equipment, among other specific efforts.

Our fiscal year 2021 outlook for capital expenditures is up to \$2.0 billion.

#### Cash Flows Used in Financing Activities

		Nine Months Ended		
(In millions)	Oct	ober 29, 2021	October 30, 2020	
Net cash used in financing activities	\$	(6,391) \$	(1,304)	

Net cash used in financing activities primarily consists of transactions related to our share repurchases, long-term debt, short-term borrowings, and cash dividend payments.



<sup>&</sup>lt;sup>2</sup> Represents investments related to our strategic focus areas aimed at improving customers' experience and driving improved performance in the near and long term (excluding acquisitions).

<sup>&</sup>lt;sup>3</sup> Represents expenditures primarily related to land purchases, buildings, and personal property for new store projects and new corporate facilities projects, as well as expenditures related to our international operations.

#### Total Debt

During the nine months ended October 29, 2021, we issued \$4.0 billion of unsecured notes, the proceeds of which are to be used for general corporate purposes. During the nine months ended October 29, 2021, we also paid \$525 million to retire scheduled debts at maturity.

In April 2021, we entered into a \$1.0 billion unsecured 364-day term loan facility (2021 Term Loan), which has a maturity date of April 21, 2022. Outstanding borrowings under the 2021 Term Loan were \$1.0 billion, with a weighted average interest rate of 0.79%, as of October 29, 2021.

The 2020 Credit Agreement and the Second Amended and Restated Credit Agreement support our commercial paper program. The amount available to be drawn under the 2020 Credit Agreement and the Second Amended and Restated Credit Agreement is reduced by the amount of borrowings under our commercial paper program. There were no outstanding borrowings under the Company's commercial paper program, the 2020 Credit Agreement, or the Second Amended and Restated Credit Agreement as of October 29, 2021, and October 30, 2020. Total combined availability under the 2020 Credit Agreement and the Second Amended and Restated Credit Agreement as of October 29, 2021, was \$3.0 billion.

The 2021 Term Loan, 2020 Credit Agreement and the Second Amended and Restated Credit Agreement contain customary representations, warranties, and covenants. We were in compliance with those covenants at October 29, 2021.

The following table includes additional information related to our debt for the nine months ended October 29, 2021, and October 30, 2020:

				s Ended	
(In millions, except for interest rate data)	Oc	tober 29, 2021		October 30, 2020	
Net proceeds from issuance of debt	\$	4,972	\$	7,929	
Repayment of debt	\$	(595)	\$	(5,582)	
Net change in commercial paper	\$	_	\$	(941)	
Maximum commercial paper outstanding at any month-end	\$	400	\$	1,858	
Short-term borrowings outstanding at quarter-end	\$	1,000	\$	_	
Weighted-average interest rate of short-term borrowings outstanding		0.79 %		— %	

#### Share Repurchases

We have an ongoing share repurchase program, authorized by the Company's Board of Directors, that is executed through purchases made from time to time either in the open market or through private off-market transactions. We also withhold shares from employees to satisfy tax withholding liabilities. Shares repurchased are retired and returned to authorized and unissued status. The following table provides, on a settlement date basis, the total number of shares repurchased, average price paid per share, and the total amount paid for share repurchases for the nine months ended October 29, 2021, and October 30, 2020:

	Nine Months Ended		
(In millions, except per share data)	October 29, 2021		October 30, 2020
Total amount paid for share repurchases	\$ 8,999	\$	1,528
Total number of shares repurchased	46.6		13.1
Average price paid per share	\$ 193.16	\$	116.99

During the quarter, the Company entered into and finalized a variable notional ASR agreement with a third-party financial institution to repurchase shares. The Company's prepayment of the maximum notional amount of the variable notional ASR at the inception of the agreement resulted in a \$408 million balance to be refunded to the Company subsequent to quarter end. This prepayment is reflected in other financing – net in the consolidated statements of cash flows as of the end of the third quarter.



As of October 29, 2021, we had \$10.7 billion remaining available under our share repurchase program with no expiration date. We expect to repurchase shares totaling approximately \$12.0 billion in 2021 (including the amount repurchased during the first nine months of fiscal year 2021).

#### Dividends

Dividends are paid in the quarter immediately following the quarter in which they are declared. Dividends paid per share increased from \$1.65 per share for the nine months ended October 30, 2020, to \$2.00 per share for the nine months ended October 29, 2021.

#### **Capital Resources**

We expect to continue to have access to the capital markets on both a short-term and long-term basis when needed for liquidity purposes by issuing commercial paper or new long-term debt. The availability and the borrowing costs of these funds could be adversely affected, however, by a downgrade of our debt ratings or a deterioration of certain financial ratios. The table below reflects our debt ratings by Standard & Poor's (S&P) and Moody's as of November 24, 2021, which we are disclosing to enhance understanding of our sources of liquidity and the effect of our ratings on our cost of funds. Our debt ratings have enabled, and should continue to enable, us to refinance our debt as it becomes due at favorable rates in capital markets. Our commercial paper and senior debt ratings may be subject to revision or withdrawal at any time by the assigning rating organization, and each rating should be evaluated independently of any other rating.

Debt Ratings	S&P	Moody's
Commercial Paper	A-2	P-2
Senior Debt	BBB+	Baa1
Senior Debt Outlook	Stable	Stable

There are no provisions in any agreements that would require early cash settlement of existing debt or leases as a result of a downgrade in our debt rating or a decrease in our stock price. In addition, we do not believe it will be necessary to repatriate significant cash and cash equivalents and short-term investments held in foreign affiliates to fund domestic operations.

#### **OFF-BALANCE SHEET ARRANGEMENTS**

We do not have any off-balance sheet financing that has, or is reasonably likely to have, a material, current or future effect on our financial condition, cash flows, results of operations, liquidity, capital expenditures or capital resources.

#### CONTRACTUAL OBLIGATIONS AND COMMERCIAL COMMITMENTS

In March 2021 and September 2021, we issued a combined \$4.0 billion of unsecured notes in the ordinary course of business to be used for general corporate purposes. The table below summarizes our contractual obligations relating to long-term debt, excluding operating and finance lease obligations, at October 29, 2021. The unsecured notes issued in the nine months ended October 29, 2021, are further described in Note 7 to the consolidated financial statements included herein

	Payments Due by Period								
			]	Less Than		1-3		4-5	After 5
(In millions)		Total		1 Year		Years		Years	Years
Long-term debt (principal amounts, excluding discounts and debt issuance									
costs)	\$	24,788	\$	1,260	\$	958	\$	2,851	\$ 19,719
Long-term debt (interest payments)		12,314		846		1,629		1,494	8,345
Total	\$	37,102	\$	2,106	\$	2,587	\$	4,345	\$ 28,064

As of October 29, 2021, there were no other material changes to our contractual obligations and commercial commitments outside the ordinary course of business since the end of fiscal year 2020. Refer to the Annual Report on Form 10-K for additional information regarding our contractual obligations and commercial commitments.

#### CRITICAL ACCOUNTING POLICIES AND ESTIMATES



Our significant accounting policies are described in Note 1 to the consolidated financial statements presented in the Annual Report. Our critical accounting policies and estimates are described in "Item 7 - Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Annual Report. Our significant and critical accounting policies have not changed significantly since the filing of the Annual Report.

#### Item 3. - Quantitative and Qualitative Disclosures about Market Risk

The Company is exposed to certain market risks, including changes in foreign currency exchange rates related to our international operations, interest rates, and commodity prices. The Company's market risks have not changed materially from those disclosed in the Annual Report for the fiscal year ended January 29, 2021.

#### Item 4. - Controls and Procedures

The Company's management, with the participation of the Chief Executive Officer and the Chief Financial Officer, has evaluated the effectiveness of the Company's "disclosure controls and procedures," (as such term is defined in Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended (the Exchange Act)). Based upon their evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that, as of October 29, 2021, the Company's disclosure controls and procedures were effective for the purpose of ensuring that the information required to be disclosed in the reports that the Company files or submits under the Exchange Act with the SEC (1) is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms, and (2) is accumulated and communicated to the Company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure.

In addition, no change in the Company's internal control over financial reporting occurred during the quarter ended October 29, 2021, that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.



#### Part II - OTHER INFORMATION

#### Item 1. - Legal Proceedings

The Company is from time to time a party to various lawsuits, claims and other legal proceedings that arise in the ordinary course of business. With respect to such lawsuits, claims and proceedings, the Company records reserves when it is probable a liability has been incurred and the amount of loss can be reasonably estimated. The Company does not believe that any of these proceedings, individually or in the aggregate, would be expected to have a material adverse effect on its results of operations, financial position or cash flows. The Company maintains liability insurance for certain risks that are subject to certain self-insurance limits.

#### Item 1A. - Risk Factors

There have been no material changes in the Company's risk factors from those disclosed in "Item 1A. Risk Factors" in our Annual Report filed with the SEC on March 22, 2021.

#### Item 2. - Unregistered Sales of Equity Securities and Use of Proceeds

#### **Issuer Purchases of Equity Securities**

The following table sets forth information with respect to purchases of the Company's common stock made during the three months ended October 29, 2021:

	Total Number of Shares Purchased <sup>1</sup>	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs <sup>2</sup>	of	pproximate Dollar Value Shares that May Yet Be irchased Under the Plans or Programs <sup>2</sup>
July 31, 2021 - August 27, 2021 <sup>3</sup>	7,266,459	\$ 206.66	7,264,763	\$	11,729,479,719
August 28, 2021 - October 1, 2021	1,966,119	206.26	1,947,005		11,327,841,931
October 2, 2021 - October 29, 2021 <sup>3</sup>	4,427,380	215.86	4,422,864		10,727,846,074
As of October 29, 2021	13,659,958	\$ 209.59	13,634,632	\$	10,727,846,074

<sup>&</sup>lt;sup>1</sup> The total number of shares repurchased includes shares withheld from employees to satisfy either the exercise price of stock options or the statutory withholding tax liability upon the vesting of share-based awards.



<sup>&</sup>lt;sup>2</sup> On December 9, 2020, the Company announced that its Board of Directors authorized \$15.0 billion of share repurchases under the program with no expiration.

In August 2021, the Company entered into a variable notional Accelerated Share Repurchase (ASR) agreement with a third-party financial institution to repurchase between \$1.5 billion and \$2.0 billion of the Company's common stock. At inception, pursuant to the agreement, the Company paid \$2.0 billion to the financial institution and received an initial delivery of 5.9 million shares. In October, prior to the end of the third quarter, the Company finalized the transaction for \$1.6 billion and received an additional 1.7 million shares. A \$408 million cash payment from the financial institution, which is equal to the difference between the \$2.0 billion payment made at inception and the final notional amount, was received after the end of the third quarter. The average price paid per share in settlement of the ASR agreement included in the table above was determined with reference to the volume-weighted average price of the Company's common stock over the term of the ASR agreement. See Note 9 to the consolidated financial statements included herein for additional information regarding share repurchases.

# Item 6. - Exhibits

Exhibit		Incorporated by Reference			rence	
Number	Exhibit Description		File No.	Exhibit	Filing Date	
3.1	Restated Charter of Lowe's Companies, Inc.	10-Q	001-07898	3.1	September 1, 2009	
3.2	Bylaws of Lowe's Companies, Inc., as amended and restated May 29, 2020.	8-K	001-07898	3.1	June 2, 2020	
4.1	Nineteenth Supplemental Indenture, dated as of September 20, 2021, between Lowe's Companies, Inc. and U.S. Bank Association (as successor trustee).	8-K	001-07898	4.2	September 20, 2021	
15.1	Deloitte & Touche LLP Letter re Unaudited Interim Financial Information.‡					
31.1	Certification of Principal Executive Officer Pursuant to Rule 13a- 14(a)/15d-14(a), as Adopted Pursuant to Section 302 of the Sarbanes- Oxley Act of 2002.‡					
31.2	Certification of Principal Financial Officer Pursuant to Rule 13a- 14(a)/15d-14(a), as Adopted Pursuant to Section 302 of the Sarbanes- Oxley Act of 2002.‡					
32.1	Certification of Principal Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.†					
32.2	Certification of Principal Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.†					
101.INS	Inline XBRL Instance Document – the XBRL Instance Document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.‡					
101.SCH	Inline XBRL Taxonomy Extension Schema Document.‡					
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document.‡					
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document.‡					
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document.‡					
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document.;					
104	Cover Page Interactive Data File (formatted as Inline XBRL document and included in Exhibit 101).‡					

<sup>\*</sup> Indicates a management contract or compensatory plan or arrangement.



Filed herewith.

<sup>‡</sup> † Furnished herewith.

# **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

LOWE'S COMPANIES, INC. (Registrant)

November 24, 2021 Date By: /s/ Dan C. Griggs, Jr.

Dan C. Griggs, Jr.

Senior Vice President, Tax and Chief Accounting Officer



November 24, 2021

The Board of Directors and Stockholders of Lowe's Companies, Inc.

Lowe's Companies, Inc. 1000 Lowe's Boulevard Mooresville, North Carolina 28117

We are aware that our report dated November 24, 2021, on our review of the interim financial information of Lowe's Companies, Inc. and subsidiaries appearing in this Quarterly Report on Form 10-Q for the quarter ended October 29, 2021, is incorporated by reference in the following Registration Statements:

Description	Registration Statement Number
Form S-3 ASR	
Lowe's Stock Advantage Direct Stock Purchase Plan	333-248600
Debt Securities, Preferred Stock, Common Stock	333-258108
Form S-8	
Lowe's 401(k) Plan	33-29772
Lowe's Companies Benefit Restoration Plan	333-97811
Lowe's Companies Cash Deferral Plan	333-114435
Lowe's Companies, Inc. 2006 Long-Term Incentive Plan	333-138031; 333-196513
Lowe's Companies, Inc. 2020 Employee Stock Purchase Plan	333-249586

/s/ DELOITTE & TOUCHE LLP

Charlotte, North Carolina

#### CERTIFICATION

- I, Marvin R. Ellison, certify that:
- (1) I have reviewed this Quarterly Report on Form 10-Q for the quarter ended October 29, 2021 of Lowe's Companies, Inc. (the Registrant);
- (2) Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- (3) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- (4) The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- (5) The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

November 24, 2021	/s/ Marvin R. Ellison			
Date	Marvin R. Ellison Chairman of the Board, President and Chief Executive Officer			

#### CERTIFICATION

- I, David M. Denton, certify that:
- (1) I have reviewed this Quarterly Report on Form 10-Q for the quarter ended October 29, 2021 of Lowe's Companies, Inc. (the Registrant);
- (2) Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- (3) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report:
- (4) The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- (5) The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

November 24, 2021	/s/ David M. Denton
Date	David M. Denton Executive Vice President, Chief Financial Officer

# Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report on Form 10-Q of Lowe's Companies, Inc. (the Company) for the period ended October 29, 2021, as filed with the Securities and Exchange Commission on the date hereof (the Report), I, Marvin R. Ellison, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Marvin R. Ellison
Marvin R. Ellison
Chairman of the Board, President and Chief Executive Officer
November 24, 2021

# Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report on Form 10-Q of Lowe's Companies, Inc. (the Company) for the period ended October 29, 2021, as filed with the Securities and Exchange Commission on the date hereof (the Report), I, David M. Denton, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ David M. Denton
David M. Denton
Executive Vice President, Chief Financial Officer
November 24, 2021